

You need to talk, we're here to listen

Sometimes you need to talk confidentially and off-the-record about workplace matters.

Consider contacting the Ombudsman if you:



- Are uncertain about how to manage a difficult situation
- Are concerned about fairness or equity in the workplace
- Could benefit from a neutral sounding board to help evaluate options
- Need help preparing for a crucial conversation
- Are interested in exploring professional development opportunities within the company
- Want to speak with someone who has years of Mars experience and can help you navigate effectively within the business
- Witness behavior that is not in line with the Five Principles
- Need someone to listen

Mars' Ombudsman Program has been a trusted resource available to Associates for over 25 years. In keeping with the International Ombuds Association (IOA) Standards of Practice and Code of Ethics, the Ombudsman remains neutral/impartial and operates independently from all segments, business units and functions.

Getting in touch is easy!



Ismail (Ish) Baki Americas Ombudsman – Mars Veterinary Health

Contact me via:

\$: 479-366-9666

🔀 : Ismail.baki@effem.com

() : 479-366-9666

OR

after hours you can register your concern 24/7 via telephone or web portal:

Ombudsman Helpline** 1-844-842-0769

https://ombudsmanhelpline.mars.com



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